

	Item	Lead	Reference	Action	Time	Page
1	Welcome	SR		To note	10 mins	
2	Apologies	NS		To consider		
3	Minutes	SR		To approve		6
4	Matters Arising	SR		To consider		10
5	Conflicts of Interest	SR		To note		
6	Confidential Business Identification	SR		To note		
7	Board Subcommittees Update	TN/DW/PP	TB/23-24/14	To note	5 mins	12

Financial

8	2022/23 Financial Audit (including Letter of representation and Audit report)	PG/Auditors	TB/23-24/15	To approve	20 mins	15
9	Trustees & Auditors discussion without staff	SR/Auditors	-	To note	10 mins	
10	October 2023 Management Accounts	PG	TB/23-24/16	To note	10 mins	72
11	Reserves Policy	PG	TB/23-24/17	To approve	5 mins	99
12	Student Experience Fund (SEF) Update	AC/PG	TB/23-24/18	To approve	5 mins	103

Strategic

13	Commercial Review	RP	TB/23-24/19	To note	10 mins	106
14	Block Grant Funding Business Case and Planning Round 2024/25	TN/PG/AC	TB/23-24/20	To note	10 mins	113

Governance / Risk

15	Risk Register Review	TN	TB/23-24/21	To note	5 mins	117
16	Health & Safety Annual Report	AC	TB/23-24/22	To note	5 mins	127

Other Substantive Items

17	2022/23 Student and Officer Trustees Reflections Summary	TN	TB/23-24/23	To note	10 mins	136
18	People and Culture Plan 2024/25	AC	TB/23-24/24	To note	10 mins	138
19	EDI Plan	CT/TN	TB/23-24/25	To note	5 mins	146

Regular Updates

20	MD Update	TN	TB/23-24/26	To note	10 mins	159
21	OT Update	CB	TB/23-24/27	To note	10 mins	164
22	Council Chair Update	AMLR	TB/23-24/28	To note	5 mins	167
23	Staffing Update	AC	TB/23-24/29	To note	5 mins	169
24	Calendar of Business Update	TN	TB/23-24/30	To note	5 mins	176
25	Closed Minutes	SR		To approve	5 mins	179
	AOB	SR		To approve	5 mins	

Key

CB Camille Boutrolle
AC Ashley Cory
PG Peter Greaney

AML Anthea MacIntosh
LaRocque
TN Tom Newman
PP Phil Power

RP Robert Pegg
SR Stephen Richardson
NS Nick Smith
DW Dan Wagner