

Imperial College Union Union Council / 2 May 2023

Union Complaints & Disciplinary Procedures Review Green Paper

Author: Hayley Wong (Union President)

Purpose: To consult students on the current perceived issues with the Union's

Complaints and Disciplinary procedures and the working recommendations

1. Background Information and Context

The College has recently finished its review of the Student Disciplinary Procedure. As such, it is now an opportune time to carry out a review of the Union's complaints & disciplinary (C&D) procedures.

Currently, the C&D processes of the Union are governed by the <u>Bye-law H (Discipline)</u> and <u>Bye-law G (complaints)</u>. Below are the definitions of the two processes:

Discipline: a process in which a member of the Union is investigated for an alleged misconduct, which can result in Union sanctions on the member or referral to College.

Complaints: a process through which a member can complain against an aspect of the Union, which can trigger a formal internal investigation that may result in recommendations for the Union.

This review will focus on the Disciplinary procedure. However, this is also an opportunity to improve the Complaints process, should there be any gaps spotted.

This green paper serves as the basis for the consultation phase of the review, which will be followed by a full report and updated Bye-laws to be approved by Union Council and the Board of Trustees.

2. Issues and Recommendations

i. Bye-law H (Discipline)

Issue	Context	Recommendation(s)
Inconsistent judgement	There is currently no guidance on how	Produce a Union
and enforcement of cases	to operationalise and enforce the Bye-	Disciplinary Procedure that
and sanctions	law.	will supplement the bye-
		law and act as guidance.
Limited available sanction	The sanctions available are inflexible	Review the sanctions and
	and jumps in scale of severity.	ensure they are flexible and
		that there is no gap in their
		severities.



Community service as a sanction	One of the available sanctions in the summary sanction section is up to 40 hours of Union service. In the past the College has also asked the Union to carry out community service on their behalf.	Replace community service by restorative sanctions (e.g. educational course, recommendation to mental health services).
Suspensions are issued only by the Governance and Membership Committee (GovCom)	The College regularly asks the Union to immediately suspend the membership of a student that has been suspended from College. Currently, this is done by asking the GovCom chair to carry out 'chair's action'.	The President can issue suspension, but it must be immediately reported to the GovCom chair who has the power to overturn the decision.
Removal from elected roles or exclusion from standing in elections	Currently, this can only be issued in the case of interpersonal violence, abuse, or sexual misconduct.	These sanctions should be available for all cases as appropriate.
Referral to a non-existent form	Clause 6: "The Union shall provide a complaints form on the official Union website which members should use to raise allegations of misconduct of other members or associate members."	In the Bye-law itself, there should only be a stipulation that the Union must provide a mechanism to raise complaints. The actual mechanism should be stated in the Procedure.
Referral to a non-existent Union Code of Conduct	Clause 7: "A case for disciplinary action shall exist if a Member or Associate Member is alleged to have breached the Union's Code of Conduct Bye Law."	Rectify to refer to the College's students Code of Conduct/Ethics
No guidance for the Investigating Officer to judge the level of the complaint	Initial judgement of the case level relies on the Investigating Officer's moral compass. There is also no concrete definition of 'non-minor' offenses.	Create an example matrix as part of the Procedure document.
No standardisation of judgement and disciplinary sanctions	There is no guidance for the President or disciplinary panel on what sanctions may be appropriate for each case.	Create an example matrix as part of the procedure document.
Sole reliance on the President for the judgement and enforcement of disciplinary procedures	The President normally makes the initial judgment on all disciplinary cases and triggers any sanctions through notifying relevant people.	The President submits a termly report to the GovCom chair, summarising the disciplinary cases since the last report and any resulting actions. The Investigating/Complaints Officer of each case must also complete a pro forma document.



Intersection between	In the past, VoNCs and allegations of	The Procedure should
Votes of No Confidence	disciplinary offenses have intersected	address the process that
(VoNCs) and disciplinary	and have been dealt with on an ad-hoc	should be followed when
allegations	basis.	VoNCs and disciplinary
		allegations intersect.
Removal from role on the	Unclear whether non-commitment to	The example matrix should
basis of non-commitment	an elected role constitutes a	address whether non-
	disciplinary case.	commitment to an elected
		role constitutes a
		disciplinary case.
No stipulation regarding	For example, when a member has	The Procedure or sanctions
online activities	been suspended from a club or society,	should address members'
	it is unclear whether that includes the	online activities. The CSP
	club or society's online presence (e.g.	suspension process should
	group chats).	also be reviewed
		surrounding this topic.
Initiation of investigations	Currently, the Union only initiate a	Union can initiate an
	disciplinary investigation if a member	investigation on the
	comes forward with a complaint.	grounds of reasonable
		suspicion.
Only members can raise a	If a member commits an offense	Anyone can raise a
complaint	against a non-member (staff, public), it	disciplinary complaint
	is difficult for the Union to trigger a	against a Union member.
	disciplinary investigation.	
Union pausing	The Union must pause investigations	Indicate in the Procedure
investigation due to	on a case if the College begins to	that a single case can be
College investigation	investigate that case.	split into an internal case
		and also a referral to
		College. Add guidance on
		this in the example matrix.

ii. Bye-law G (Complaints)

Issue	Context	Recommendation(s)
Referral to a non-existent	Clause 2: "The Union shall provide a	In the Bye-law itself, there
form	complaints form on the official Union	should only be a stipulation
	website to raise complaints against	that the Union must provide
	the Union."	a mechanism to raise
		complaints. The actual
		mechanism should be stated
		in the Procedure.

iii. Operational

Issue	Context	Recommendation(s)
Case management and	The College is in the process of	Explore using Podio to
recording system	developing a case management system	manage cases. Explore
	for their disciplinary cases. The Union	using the College's case



	currently records cases in a confidential spreadsheet.	management system in the future.
Enforcement of Union disciplinary sanctions	Some disciplinary sanctions, for example expulsion from Union premises, are difficult to enforce.	Review current sanction enforcement mechanisms and research potential improvements.
College requests for Union membership suspension	When the College requests that the Union suspend a member, only the President is contacted.	The Union Complaints Officer should also be emailed.
Intersections between the CSP, venue, and membership disciplinary procedures	The Union disciplinary system has three branches, each covering a different area of activities. There are also separate Codes of Conduct for each branch.	The Procedure should clearly layout how the three processes intersect with each other.
Non-centralisation of complaints initiation	Emails regarding a complaint against another member or the Union regularly land in DPW and staff's email inboxes.	The Procedure should state that all C&D emails must be forwarded to a central location.
No data-sharing with the College	Repeating an offense is a criterion that is taken into account in the judgement of a disciplinary case. However, if the two offenses are reported to Union and the College separately, the second offense would not be treated as a repeated one.	Liaises with Registry to share disciplinary cases data. Review the College and Union's Data Sharing Agreement.
Collaboration with the College on disciplinary cases is done on an ad-hoc basis	N/A	Create a Ways of Working agreement with Registry.
Operational guidance	There is currently no guidance on how to operationalise the sanctions.	Create an internal policy that operationalises disciplinary sanctions.

iv. Others

Issue	Context	Recommendation(s)
Training for the President and disciplinary panel members	Currently there is no training (e.g. how to decide appropriate sanctions, unconscious bias) for the President or disciplinary panel members	Implement a training session on at the start of the year for all disciplinary panel members designated by GovCom.
No stipulation regarding Union Awards	In the new College disciplinary procedure, an awarding panel will be made aware if a student being	Add ineligibility for Union Awards (for a fixed period of time or indefinitely), and



	considered has committed a disciplinary offense which was upheld.	the Union Awards panel being made aware of the upheld disciplinary outcome, as possible sanctions.
Possible clash with the Higher Education (Freedom of Speech) Bill	There is no policy on the process for cases that are perceived to fall under both the Equality Act and the FoS Bill.	Liaises with the College's legal team or registry on a case-by-case basis.
A lack of research into other student unions' processes	There may potentially be learnings from their procedures, for example their approach to community service and counter-allegations.	Research the C&D processes of other student unions, including those from overseas.
The Union's C&D processes are unclear to students	N/A	Create a dedicated webpage with links to all relevant documents and an FAQ section
Consistent review of C&D processes	Currently there is no stipulation to review the C&D processes within the Union to ensure they are up to date.	Add a clause in the Procedure that states that it must be reviewed every 3 years.

3. Project Timeline

Activity	Dates
Green paper	28 April
Consultation with Union Council	9 May
Consultation with LCOs and interested	Early May
parties	
Final report and redrafted Bye-laws	11 May
Board of Trustees approval	24 May
Union Council approval	30 May
Implementation plan development	June - July

During the consultation period, please do circulate this document to any students who may be interested and send any feedback to union.president@imperial.ac.uk.