t l	2020/21	2019/20	Change	Notes
Income Block Cront	C4 00E 242			
Block Grant Interest	£1,885,213 £20,000	£1,885,213 £41,685	£0 (£21,685)	Recognises the reduction in Rathbones and College pooling interest
				<u> </u>
Advertising Sales Sponsorship	£65,000 £0	£93,050 £10,000	(£28,050) (£10,000)	
Freshers' Fair Refreshers' Fair	£0 £6,000	£36,500 £0	£6,000	
Associate Membership Fees Life Membership Fees	£16,045 £5,457	£22,322 £5,868	(£6,277) (£411)	
Other Fees & Sales	£2,192	£4,504	(£2,312)	
Minibus Hire / Sales ADF Transfer (non recurring)	£50,000 £64,620	£166,680 £0		Based largely on selling minibuses rather than rental income Non recurring for 2020/21
	£102,849	£221,907		See 'Retail 2020/21' tab
Retail Contribution Venues Contribution	£102,849 (£34,153)	£520,290		See 'Venues 2020/21' tab
Subtotal	£2,183,223	£3,008,019	(£824,796)	
Outour	22,100,220	20,000,010	(2024,100)	
Education & Welfare				
Permanent Staff	£58,320 £750	£150,897 £1,908	(£92,577)	
Temporary Staff Subtotal Staff Costs	£59,070	£152,805	(£1,158) (£93,735)	
Teaching Awards	£5,000	£12,863	(£7,863)	
Student Rep Network	£1,500	£7,000	(£5,500)	
Liberation Groups Election	£5,000 £4,000	£8,000 £0	£4,000	Moved from Leadership
Campaigns Subscription	£2,500 £3,240	£8,126 £0	(£5,626)	Wonkhe
Travel	£550	£1,100	(£550)	
Subtotal Operational Costs Total Costs	£21,790 £80,860	£37,089 £189,894	(£15,299) (£109,034)	
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Advice & Support				
Permanent Staff Subtotal Staff Costs	£47,187 £47,187	£75,800 £75,800	(£28,613) (£28,613)	
Affiliation Fees Insurance	£390 £260	£390 £260		NASMA (money advice) and Advice UK Advice UK PII
Printing Costs	£1,000	£1,260	(£260)	
Publicity Costs Research	£1,100 £1,000	£2,000 £0	£1,000	Strategic review
Subscriptions Subtotal Operational Costs	£800 £4,550	£800 £4,710	£0 (£160)	
Total Costs	£51,737	£80,510	(£160)	
Student Opportunities & Development	0004.000	£077 404	(CAE 540)	
Permanent Staff Temporary Staff	£231,669 £7,500	£277,181 £11,887	(£45,512) (£4,387)	
Subtotal Staff Costs	£239,169	£289,068	(£49,899)	
CSP Grants	£328,602	£401,004	(£72,402)	Control and in UD 9 Control
Stationery Printing Costs	£0 £2,717	£200 £2,717		Centralised in HR & Central Replacement associate membership cards
Publicity	£200		(£1,180)	·
		£1,380	(EE 004)	2019/20 included Boat Club insurance - no longer needed
Insurance Hospitality	£1,952 £0	£8,946 £1,325	(£6,994) (£1,325)	2019/20 included Boat Club insurance - no longer needed Centralised in Leadership
Insurance Hospitality Health & Safety	£1,952 £0 £0	£8,946 £1,325 £350	(£6,994) (£1,325) (£350)	
Insurance Hospitiality Health & Safety Grants Payable Engarving and Tankards	£1,952 £0 £0 £500 £1,400	£8,946 £1,325 £350 £500 £1,400	(£6,994) (£1,325) (£350) £0	Centralised in Leadership Centralised in Leadership Exploration Board contribution (August)
Insurance Hospitality Health & Safety Grants Payable Engarving and Tankards Credit Card Commission Cleaning	£1,952 £0 £0 £500 £1,400 £12,000 £0	£8,946 £1,325 £350 £500 £1,400 £9,856 £1,000	(£6,994) (£1,325) (£350) £0 £0 £2,144 (£1,000)	Centralised in Leadership Centralised in Leadership
Insurance Hospitality Health & Safety Grants Payable Engarving and Tankards Credit Card Commission Cleaning Travel	£1,952 £0 £0 £500 £1,400 £12,000 £0 £200	£8,946 £1,325 £350 £500 £1,400 £9,856 £1,000	(£6,994) (£1,325) (£350) £0 £0 £2,144 (£1,000)	Centralised in Leadership Centralised in Leadership Exploration Board contribution (August) Based on 2019/20 actuals Centralised in HR & Central
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Insurance Hospitality Health & Safety Grants Payable Engarving and Tankards Credit Card Commission Cleaning Travel Student Training Equipment Hire Equipment Purchase Leadership Skills ICU Crew Imperial Plus Community Connections Halls Recruitment Subtotal Operational Costs Total Costs Minibus Hire / Sales Memorary Staff Subtotal Staff Costs Cleaning Equipment Hire Insurance Licenses Maintenance Sports Training Subtotal Operational Costs Total Costs Marketing & Communication Permanent Staff	£1,952 £0 £500 £500 £1,400 £12,000 £0 £1,900 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	£8,946 £1,325 £350 £500 £1,400 £9,856 £1,000 £2,500 £2,500 £400 £9,039 £1,400 £9,039 £1,400 £6,178) £36,187 £600 £36,787 £600 £17,450 £19,776 £1,400 £1,696 £1,472 £372 £24,375 £86,451 £123,238	(£6,994) (£1,325) £0 £0 £0 £2,144 (£1,000) £0 (£2,100) (£2,100) (£2,100) (£2,100) (£2,100) (£2,100) (£3,000) (£13,807) (£153,706) (£300) (£300) (£300) (£440) (£3,900) (£450) (£450) (£50,100) (£50) (£50,100) (£103,807) (£153,706)	Centralised in Leadership Centralised in Leadership Exploration Board contribution (August) Based on 2019/20 actuals Centralised in HR & Central No training in term 1 Varsity marquee hire not required in term 1 Not required in 2020/21 Via College Road tax Centralised in Leadership Net cost Net cost
Insurance Hospitality Health & Safety Grants Payable Engarving and Tankards Credit Card Commission Cleaning Travel Student Training Equipment Hire Equipment Purchase Leadership Skills ICU Crew Imperial Plus Community Connections Halls Recruitment Subtotal Operational Costs Total Costs Minibus Hire / Sales Permanent Staff Temporary Staff Subtotal Staff Costs Cleaning Equipment Hire Insurance Licenses Maintenance Maintenance Contracts Parking Consumables Health & Safety Introductions Sports Training Subtotal Operational Costs Total Costs Marketing & Communication Permanent Staff Temporary Staff Subtotal Staff Costs Maintenance Main	£1,952 £0 £500 £1,400 £12,000 £1,400 £12,000 £1,900 £400 £0 £0 £0 £0 £0 £0 £0 £0 £0 £1,900 £1,900 £1,900 £1,900 £1,900 £1,900 £2,00 £2,00 £350 £1,000 £1,100 £1,178 £20,376 £2,628 £10,500 £1,692 £1,516 £372 £0 £1,417 £5,838 £55,117 £55,8467	£8,946 £1,325 £350 £500 £1,400 £9,856 £1,000 £2,500 £7,900 £2,500 £400 £9,039 £1,400 £9,039 £1,400 £9,039 £1,400 £1,400 £1,690 £36,187 £600 £36,187 £600 £36,787 £600 £17,450 £19,776 £2,628 £14,400 £1,696 £1,472 £372 £255 £86,451 £123,238	(£6,994) (£1,325) £0 £0 £0 £2,144 (£1,000) (£2,100) (£2,100) (£2,100) (£3,000) (£3,000) (£3,000) (£400) (£3,000) (£3,000) (£103,807) (£153,706) (£250) (£36,437) (£250) (£36,437) (£153,706)	Centralised in Leadership Centralised in Leadership Exploration Board contribution (August) Based on 2019/20 actuals Centralised in HR & Central No training in term 1 Varsity marquee hire not required in term 1 Not required in 2020/21 Via College Road tax Centralised in Leadership Net cost Net cost
Insurance Hospitality Health & Safety Grants Payable Engarving and Tankards Credit Card Commission Cleaning Travel Student Training Equipment Hire Equipment Purchase Leadership Skills ICU Crew Imperial Plus Community Connections Halls Recruitment Subtotal Operational Costs Total Costs Minibus Hire / Sales Memorary Staff Subtotal Staff Costs Cleaning Equipment Hire Insurance Licenses Maintenance Sports Training Subtotal Operational Costs Total Costs Marketing & Communication Permanent Staff	£1,952 £0 £500 £500 £1,400 £12,000 £0 £1,900 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	£8,946 £1,325 £350 £500 £1,400 £9,856 £1,000 £2,500 £2,500 £400 £9,039 £1,400 £9,039 £1,400 £6,178) £36,187 £600 £36,787 £600 £17,450 £19,776 £1,400 £1,696 £1,472 £372 £24,375 £86,451 £123,238	(£6,994) (£1,325) £0 £0 £0 £2,144 (£1,000) £0 (£2,100) (£2,100) (£2,100) (£2,100) (£2,100) (£2,100) (£3,000) (£13,807) (£153,706) (£300) (£300) (£300) (£440) (£3,900) (£450) (£450) (£50,100) (£50) (£50,100) (£103,807) (£153,706)	Centralised in Leadership Centralised in Leadership Exploration Board contribution (August) Based on 2019/20 actuals Centralised in HR & Central No training in term 1 Varsity marquee hire not required in term 1 Not required in 2020/21 Via College Road tax Centralised in Leadership Net cost Net cost
Insurance Hospitality Health & Safety Grants Payable Engarving and Tankards Credit Card Commission Cleaning Travel Student Training Equipment Hire Equipment Purchase Leadership Skills ICU Crew Imperial Plus Community Connections Halls Recruitment Subtotal Operational Costs Total Costs Minibus Hire / Sales Memorary Staff Subtotal Staff Costs Cleaning Equipment Hire Insurance Licenses Maintenance M	£1,952 £0 £500 £500 £1,400 £12,000 £0 £1,900 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	£8,946 £1,325 £350 £500 £1,400 £9,856 £1,000 £2,500 £2,500 £2,500 £400 £9,039 £1,400 £9,039 £1,400 £1,400 £36,787 £600 £17,450 £19,776 £1,606 £17,450 £11,472 £372 £232 £24,375 £86,451 £123,238	(£6,994) (£1,325) (£350) £0 £0 £2,144 (£1,000) (£2,100) (£2,100) (£2,100) (£2,100) (£2,100) (£2,100) (£300) (£13,807) (£153,706) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£300) (£31,340) (£31,334) (£67,771)	Centralised in Leadership Centralised in Leadership Exploration Board contribution (August) Based on 2019/20 actuals Centralised in HR & Central No training in term 1 Varsity marquee hire not required in term 1 Not required in 2020/21 Via required in 2020/21 Via College Road tax Centralised in Leadership Net cost Net cost Net cost
Insurance Hospitality Health & Safety Grants Payable Engarving and Tankards Credit Card Commission Cleaning Travel Student Training Equipment Hire Equipment Purchase Leadership Skills ICU Crew Imperial Plus Community Connections Halls Recruitment Subtotal Operational Costs Total Costs Minibus Hire / Sales Permanent Staff Temporary Staff Subtotal Staff Costs Cleaning Equipment Hire Insurance Licenses Maintenance Maintena	£1,952 £0 £500 £1,400 £12,000 £1,400 £12,000 £1,900 £400 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	£8,946 £1,325 £350 £500 £1,400 £9,856 £1,000 £2,500 £2,500 £400 £9,039 £1,400 £9,039 £1,400 £66,178) £9,389 £1,400 £453,678 £742,746 £19,776 £2,628 £14,400 £1,696 £1,472 £372 £250 £372 £250 £372 £250 £372 £250 £372 £250	(£6,994) (£1,325) £0 £0 £0 £2,144 (£1,000) (£2,100) (£2,100) (£2,100) (£3,000) (£3,000) (£1,320) (£3,000) (£3,000) (£1,000) (£3,000) (£1,000) (£1,000) (£1,000) (£1,000) (£1,000) (£1,000) (£1,000) (£1,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£2,000) (£3,000) (£3,000) (£3,000) (£3,000) (£3,000) (£3,000) (£3,000) (£3,000) (£3,000) (£3,000)	Centralised in Leadership Centralised in Leadership Exploration Board contribution (August) Based on 2019/20 actuals Centralised in HR & Central No training in term 1 Varsity marquee hire not required in term 1 Not required in 2020/21 Via College Road tax Centralised in Leadership Net cost Net cost Net cost

Consumables	£2,500	£3,000		Merch for Welcome Back in January
Hospitality	£0	£200		Centralised in Leadership
Licenses	£5,300	£6,565	(£1,265)	
Printing Costs	£1,550	£6,650		Reduced printing for Welcome and Annual/Impact reports
Publicity Subscriptions	£5,920 £4,320	£5,350 £2,500		Includes the £920 for signwriting on honours board- Philip Scurey & Co Mailchimp, Hootsuite and professional subscriptions
Subtotal Operational Costs	£41,890	£51,865	(£9,975)	
Total Costs	£169,471	£260,149	(£90,678)	
Landarahin 8 Cassarmana				
Leadership & Governance Permanent Staff	£495,644	£725,877	(£230,233)	
Payroll Contingency	£120,000	£125,677		See note 2.
Agency Costs	£120,000	£32,886	(£32,886)	
Outsourced Head of Finance Costs	£30,500	£0		Based on 3 days per week
Subtotal Staff Costs	£646,144	£758,763	(£112,619)	
Elections	£0	£9,600	(£9,600)	Moved to Ed & Welfare
Publicity	£0	£1,000	(£1,000)	
OT Induction & Training	£4,500	£9,329	(£4,829)	
Officer Travel Staff Training	£0 £7,300	£150 £31,601	(£150)	Most training likely to be online this year. Includes Chartered Governance Institute course
Staff Travel	£1,500	£160	(£160)	INVOSE training likely to be online this year. Includes charteled dovernance institute course
Trustee Training	£0	£2,500	(£2,500)	
Trustee Travel	£1,500	£3,060	(£1,560)	
Health & Safety (Maintenance)	£7,554	£0	£7,554	2020/21 budget centralised
Health & Safety (Contract)	£6,000	£2,500	£3,500	12 days @ £500pd
Equipment Purchase	£0	£1,200	(£1,200)	
Hospitality	£1,405	£4,220		2020/21 budget centralised
Governance Development Subtotal Operational Costs	£3,000 £31.259	£65,320	£3,000 (£34,061)	
Total Costs	£31,259 £677,403	£824,083	(£34,061)	
	2011,403	2027,003	(~ 1 →0,000)	
Finance				
Permanent Staff	£147,442	£188,988	(£41,546)	
Temporary Staff	£0	£1,291	(£1,291)	
Subtotal Staff Costs	£147,442	£190,279	(£42,837)	
Maintenance Contracts	£2,920	£2,888	£32	SAP
Banking Charges	£7,243	£7,219		Bankline & credit card charges
Licenses	£270	£0	£270	
Irrecoverable VAT	£12,715	£13,749	(£1,034)	2020/21 budget centralised
Subscriptions	£536	£642		Professional memberships
Systems, Software & Development	£365	£0	£365	
Subtotal Operational Costs	£24,049	£24,498	(£449)	
Total Costs	£171,491	£214,777	(£43,286)	
Systems				
Permanent Staff	£230,251	£210,758	£19,493	
Temporary Staff	£0	£1,224	(£1,224)	
Subtotal Staff Costs	£230,251	£211,982	£18,269	
Maintenance Contracts	£7 334	£6.365		Orbic EDOS not of Imperial Award income
Maintenance Contracts Systems Software & Development	£7,334 £4,500	£6,365 £4,500		Orbis, EPOS net of Imperial Award income
Systems, Software & Development	£4,500	£4,500	£0	Orbis, EPOS net of Imperial Award income Union website & support desk
Systems, Software & Development Subtotal Operational Costs	£4,500 £11,834	£4,500 £10,865	£0 £969	
Systems, Software & Development Subtotal Operational Costs Total Costs	£4,500 £11,834	£4,500 £10,865	£0 £969	
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services	£4,500 £11,834 £242,085	£4,500 £10,865 £222,847	£0 £969 £19,238	Union website & support desk
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff	£4,500 £11,834 £242,085	£4,500 £10,865 £222,847 £102,522	£0 £969 £19,238 (£65,019)	Union website & support desk
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff	£4,500 £11,834 £242,085	£4,500 £10,865 £222,847 £102,522 £4,848	£0 £969 £19,238 (£65,019) (£4,848)	Union website & support desk
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff	£4,500 £11,834 £242,085	£4,500 £10,865 £222,847 £102,522	£0 £969 £19,238 (£65,019)	Union website & support desk
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff	£4,500 £11,834 £242,085	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370	£969 £19,238 (£65,019) (£4,848) (£69,867)	Union website & support desk
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning	£4,500 £11,834 £242,085 £37,503 £37,503 £2,040 £48,380	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £99,179	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799)	Union website & support desk Includes late night taxis Assumes term 1 closure
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £99,179	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799) £594	Union website & support desk Includes late night taxis Assumes term 1 closure 22020/21 budget centralised
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £99,179 £5,543 £22,257	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799) £594 (£4,325)	Union website & support desk Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0	£1,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £99,179 £5,543 £22,257 £210	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799) £594 (£4,325) (£210)	Union website & support desk Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase Health & Safety	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £99,179 £5,543 £22,257 £210	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799) £594 (£4,325) (£210) (£5,860)	Union website & support desk Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase Health & Safety Maintenance	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0	£1,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £99,179 £5,543 £22,257 £210	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799) £594 (£4,325) (£210) (£5,860) (£3,740)	Union website & support desk Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase Health & Safety	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0 £0 £0 £0	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £5,543 £22,257 £210 £5,860 £3,740 £1,895 £540	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799) (£21,00) (£2,800) (£3,740) (£1,895) (£1,895) (£4,895)	Union website & support desk Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader Centralised in Leadership Centralised in Marketing
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase Health & Safety Maintenance Signwriting Postage Stationery	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0 £0 £0 £1,096	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £99,179 £5,543 £22,257 £210 £3,740 £1,895 £5,896 £3,740 £1,895 £3,740 £3,310	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) (£50,799) (£50,799) (£5,860) (£1,325) (£1,895) (£1,895) (£400) (£2,214)	Union website & support desk Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader Centralised in Leadership Centralised in Marketing
Systems, Software & Development Subtotal Operational Costs Total Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase Health & Safety Maintenance Signwriting Postage Stationery Subtotal Operational Costs	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0 £0 £0 £140 £1,096 £75,725	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £99,179 £5,543 £22,257 £210 £5,860 £3,740 £1,895 £540 £3,310 £1,3404	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799) (£4,325) (£210) (£5,860) (£3,740) (£1,895) (£400) (£2,214)	Union website & support desk Includes late night taxis Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader Centralised in Leadership Centralised in Marketing
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase Health & Safety Maintenance Signwriting Postage Stationery	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0 £0 £0 £1,096	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £99,179 £5,543 £22,257 £210 £3,740 £1,895 £5,896 £3,740 £1,895 £3,740 £3,310	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) (£50,799) (£50,799) (£5,860) (£1,325) (£1,895) (£1,895) (£400) (£2,214)	Union website & support desk Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader Centralised in Leadership Centralised in Marketing
Systems, Software & Development Subtotal Operational Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase Health & Safety Maintenance Signwriting Postage Stationery Subtotal Operational Costs Total Costs	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0 £0 £1,096 £75,725 £113,228	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £99,179 £5,543 £22,257 £210 £3,740 £1,895 £540 £3,740 £1,340 £13,340 £250,774	£0 £969 £19,238 £19,238 (£65,019) (£4,848) (£69,867) £59,4 (£4,325) (£210) (£5,860) (£1,895) (£400) (£2,214) (£67,679) (£137,546)	Union website & support desk Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader Centralised in Leadership Centralised in Marketing
Systems, Software & Development Subtotal Operational Costs Total Costs Total Costs HR & Central Services Permanent Staff Temporary staff Subtotal Staff Costs Staff Wellbeing Cleaning Telephones Office Equipment Hire Equipment Purchase Health & Safety Maintenance Signwriting Postage Stationery Subtotal Operational Costs Total Costs Total Expenditure	£4,500 £11,834 £242,085 £37,503 £0 £37,503 £2,040 £48,380 £6,137 £17,932 £0 £0 £140 £1,096 £1,096 £75,725 £113,228	£4,500 £10,865 £222,847 £102,522 £4,848 £107,370 £870 £99,179 £5,543 £22,257 £210 £5,860 £3,740 £1,895 £540 £3,310 £13,404 £250,774	£0 £969 £19,238 (£65,019) (£4,848) (£69,867) £1,170 (£50,799) (£210) (£3,740) (£1,860) (£3,740) (£2,214) (£67,679) (£137,546)	Union website & support desk Includes late night taxis Includes late night taxis Assumes term 1 closure 2020/21 budget centralised Colour printer, water coolers, charge box and reception card reader Centralised in Leadership Centralised in Marketing
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