

Catering & Conferencing Financial Summary - 1 Months ended 31 August 2016

The Foundry

CANA

£'000

	Month Performance								Year-to-Date Performance								Full Year			
	Actual		Actual v Bud			Actual v Last Year			Actual		Actual v Bud			Actual v Last Year			Budget	Forecast		
	£	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	Act £	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	BUD £	FC £
Revenue																				
Food	22	79%	7	16	236%	-	Mix	22	22	79%	7	16	236%	-	Mix	22	119	105		
Function Food	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Liquor & Cigarettes	6	21%	3	2	68%	-	-	6	6	21%	3	2	68%	-	-	6	70	115		
Room hire	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Other events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Other income	0	0%	(0)	0	-	-	-	0	0	0%	(0)	0	-	-	-	0	-	0		
Total Revenue	28	100%	10	18	178%	-	-	28	28	100%	10	18	178%	-	-	28	189	220		
Cost of Sales																				
Food	(3)	(12%)	3	5	204%	-	% of sales	3	(3)	(12%)	3	5	204%	-	% of sales	3	47	582		
Function Cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Liquor & Cigarettes	6	104%	1	(5)	(399%)	-	-	(6)	6	104%	1	(5)	(399%)	-	-	(6)	25	-		
Room hire	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Other events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Disposables	0	1%	-	(0)	-	-	-	(0)	0	1%	-	(0)	-	-	-	(0)	-	-		
Wastage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Other	-	-	(0)	(0)	(100%)	-	-	-	-	-	(0)	(0)	(100%)	-	-	-	(0)	-		
Total cost of sales	3	12%	4	0	11%	-	-	(3)	3	12%	4	0	11%	-	-	(3)	72	582		
Gross Surplus	25	88%	6	18	296%	-	-	25	25	88%	6	18	296%	-	-	25	117	(362)		
Expenditure																				
Staff Costs																				
Staff Salaries	32	-	31	(1)	(4%)	-	-	(32)	32	-	31	(1)	(4%)	-	-	(32)	406	52		
Other Staff Costs	-	-	0	0	100%	-	-	-	-	-	0	0	100%	-	-	-	4	56		
Total Staff Costs	31.84	114%	31	(1)	(3%)	-	-	(32)	32	114%	31	(1)	(3%)	-	-	(32)	409	108		
Estates Recharges																				
Cleaning	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Pest Control	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Waste Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Rates Payable	4	-	4	-	0%	-	-	(4)	4	-	4	-	0%	-	-	(4)	36	1		
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Gas	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Estates Recharges	4	13%	4	-	0%	-	-	(4)	4	13%	4	-	0%	-	-	(4)	36	1		
Maintenance																				
Defects	0	-	0	0	21%	-	-	(0)	0	-	0	0	21%	-	-	(0)	3	17		
Minor Repairs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
PPM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Maintenance	0	1%	0	0	21%	-	-	(0)	0	1%	0	0	21%	-	-	(0)	3	17		
Operational																				
Equipment	0	-	1	1	76%	5	-	5	97%	0	-	1	1	76%	5	-	5	97%	17	199
Office Expenses	-	-	-	-	-	-	-	-	0	-	0	(0)	-	-	-	(0)	2	371		
Telephones	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Cleaning Routine	(0)	-	0	1	185%	-	-	0	(0)	-	0	1	185%	-	-	0	5	-		
Sundry Expenditure	1	-	1	0	36%	(0)	-	(1)	(787%)	1	-	1	0	36%	(0)	-	(1)	(787%)	11	4
Marketing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Other	-	-	-	-	-	0	-	0	100%	-	-	-	-	-	0	-	0	100%	(11)	-
Total Operational	1	4%	2	1	54%	5	-	4	79%	1	4%	2	1	54%	5	-	4	79%	24	575
Total Operating Expenditure	37	131%	37	0	1%	5	-	(32)	(608%)	37	131%	37	0	1%	5	-	(32)	(608%)	472	700
Operating Net Surplus / (Deficit)	(12)	(43%)	(31)	19	61%	(5)	-	(7)	(133%)	(12)	(43%)	(31)	19	61%	(5)	-	(7)	(133%)	(355)	(1,063)
Shared labour costs	5	-	-	(5)	-	-	-	(5)	5	-	-	(5)	-	-	-	(5)	-	-		
Other shared costs	0	-	-	(0)	-	-	-	(0)	0	-	-	(0)	-	-	-	(0)	-	-		
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		
Capital / Long Term Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0		
Net Surplus / (Deficit)	(18)	(64%)	(31)	13	42%	(5)	-	(13)	(245%)	(18)	(64%)	(31)	13	42%	(5)	-	(13)	(245%)	(355)	-1063

Catering & Conferencing Financial Summary - 2 Months ended 30 September 2016

The Foundry

CANA

£'000

	Month Performance								Year-to-Date Performance								Full Year				
	Actual		Actual v Bud			Actual v Last Year			Actual		Actual v Bud			Actual v Last Year			Budget	Forecast			
	£	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	Act £	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	BUD £	FC £	
Revenue																					
Food	10	67%	8	2	32%	-	Mix	10	32	75%	14	18	-	Mix	32	119	105				
Function Food	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Liquor & Cigarettes	5	33%	4	1	26%	-	-	5	11	25%	7	3	-	-	11	70	115	-	-	-	-
Room hire	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other income	(0)	(0%)	(0)	(0)	-	-	-	(0)	(0)	(0%)	(0)	(0)	-	-	(0)	-	0	-	-	-	-
Total Revenue	15	100%	12	3	30%	-	-	15	43	100%	22	21	99%	-	-	43	189	220			
Cost of Sales																					
Food	18	177%	3	(15)	(484%)	-	% of sales	(18)	15	47%	6	(9)	-	% of sales	(15)	47	582	-	-	-	-
Function Cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Liquor & Cigarettes	5	91%	1	(3)	(226%)	-	-	(5)	11	98%	3	(8)	-	-	(11)	25	-	-	-	-	-
Room hire	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Disposables	0	3%	-	(0)	-	-	-	(0)	1	1%	-	(1)	-	-	(1)	-	-	-	-	-	-
Wastage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	(0)	(0)	(100%)	-	-	-	-	-	(0)	(0)	-	-	-	(0)	-	-	-	-	-
Total cost of sales	23	152%	4	(18)	(413%)	-	-	(23)	26	61%	8	(18)	(216%)	-	-	(26)	72	582			
Gross Surplus	(8)	(52%)	7	(15)	(208%)	-	-	(8)	17	39%	13	3	25%	-	-	17	117	(362)			
Expenditure																					
Staff Costs																					
Staff Salaries	26	-	32	6	19%	4	-	(22)	(506%)	58	63	5	4	-	(54)	406	52	-	-	-	-
Other Staff Costs	0	(19%)	1	1	99%	0	0	98%	0	0	1	1	0	0	98%	4	56	-	-	-	-
Total Staff Costs	26.09	173%	33	7	21%	5	(21)	(466%)	58	134%	64	6	10%	5	(53)	409	108				
Estates Recharges																					
Cleaning	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pest Control	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rates Payable	4	-	4	-	0%	-	-	(4)	7	-	7	-	0%	-	-	(7)	36	1	-	-	
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gas	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Estates Recharges	4	24%	4	-	0%	-	-	(4)	7	17%	7	-	0%	-	(7)	36	1				
Maintenance																					
Defects	1	-	0	(0)	(153%)	-	-	(1)	1	-	0	(0)	(66%)	-	-	(1)	3	17	-	-	
Minor Repairs	1	-	-	(1)	-	-	-	(1)	1	-	-	(1)	-	-	-	(1)	-	-	-	-	
PPM	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Maintenance	1	7%	0	(1)	(380%)	-	-	(1)	1	3%	0	(1)	(180%)	-	(1)	3	17				
Operational																					
Equipment	2	-	1	(1)	(222%)	(0)	-	(2)	(776%)	2	1	(1)	(61%)	5	3	56%	17	199	-	-	
Office Expenses	-	-	-	-	-	-	-	-	0	-	0	(0)	-	-	(0)	-	2	371	-	-	
Telephones	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cleaning Routine	1	-	0	(0)	(42%)	-	-	(1)	0	(728%)	1	1	72%	-	-	(0)	5	-	-	-	
Sundry Expenditure	8	-	1	(8)	(873%)	-	-	(8)	9	-	2	(7)	-	(0)	-	(9)	11	4	-	-	
Marketing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(11)	-	-	-	-	-
Total Operational	11	73%	2	(9)	(448%)	(0)	-	(11)	12	28%	4	(8)	(176%)	5	(7)	(146%)	24	575			
Total Operating Expenditure	42	276%	39	(3)	(7%)	4	(37)	(866%)	78	182%	76	(2)	(3%)	10	(69)	(725%)	472	700			
Operating Net Surplus / (Deficit)	(50)	(328%)	(32)	(18)	(56%)	(4)	-	(45)	(62)	(143%)	(63)	1	2%	(10)	(52)	(548%)	(355)	(1,063)			
Shared labour costs	6	-	-	(6)	-	1	-	(6)	(967%)	12	-	(12)	-	1	-	(11)	-	-	-	-	
Other shared costs	0	-	-	(0)	-	-	-	(0)	1	-	-	(1)	-	-	-	(1)	-	-	-	-	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-	0
Capital / Long Term Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-	0
Net Surplus / (Deficit)	(56)	(372%)	(32)	(24)	(77%)	(5)	-	(51)	(74)	(172%)	(63)	(11)	(18%)	(10)	(64)	(634%)	(355)	-1063			

Catering & Conferencing Financial Summary - 3 Months ended 31 October 2016

The Foundry

CANA

£'000

	Month Performance								Year-to-Date Performance								Full Year			
	Actual		Actual v Bud			Actual v Last Year			Actual		Actual v Bud			Actual v Last Year			Budget	Forecast		
	£	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	Act £	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	BUD £	FC £
Revenue																				
Food	17	72%	12	4	35%	10	66%	7	63%	49	74%	27	23	59%	10	66%	39	374%	119	105
Function Food	1	2%	-	1		-	-	1		-	1%	-	1		-	-	1		-	-
Liquor & Cigarettes	8	33%	8	(0)	(2%)	7	41%	1	18%	19	28%	15	3		7	41%	12	184%	70	115
Room hire	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Other events	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Other income	(1)	(6%)	0	(1)		(1)	(8%)	(0)	24%	(2)	(2%)	-	(2)		(1)	(8%)	(0)	27%	-	0
Total Revenue	24	100%	20	3	16%	16	100%	8	50%	67	100%	42	25	59%	16	100%	51	325%	189	220
Cost of Sales																				
Food	6	36%	5	(1)	(21%)	8	73%	2	21%	21	43%	11	(10)		8	73%	(14)	(178%)	47	582
Function Cost	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Liquor & Cigarettes	2	28%	3	1	22%	6	85%	3	61%	13	69%	5	(7)		6	85%	(7)	(130%)	25	-
Room hire	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Other events	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Disposables	0	1%	-	(0)		0	2%	0	37%	1	1%	-	(1)		0	2%	(1)	(175%)	-	-
Wastage	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Other	-	-	-	-		0	0	100%		-	-	(0)	(0)		0	0	100%		(0)	-
Total cost of sales	8	35%	8	(1)	(8%)	13	85%	5	38%	35	52%	16	(19)	(116%)	13	85%	(21)	(158%)	72	582
Gross Surplus	15	65%	13	3	22%	2	15%	13	565%	32	48%	26	6	24%	2	15%	30		117	(362)
Expenditure																				
Staff Costs																				
Staff Salaries	28		33	5	16%	38		10	27%	86		96	11		42		(44)	(104%)	406	52
Other Staff Costs	0	(2%)	0	0	91%	-	-	(0)		0		1	1		0	-	0	91%	4	56
Total Staff Costs	27.75	117%	33	6	17%	38	240%	10	27%	86	128%	97	12	12%	42	269%	(43)	(102%)	409	108
Estates Recharges																				
Cleaning	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Pest Control	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Waste Disposal	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Rates Payable	4	(246%)	4	-	0%	-	-	(4)		11	(726%)	11	-	0%	-	-	(11)		36	1
Electricity	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Gas	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Water	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Security	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Total Estates Recharges	4	15%	4	-	0%	-	-	(4)		11	16%	11	-	0%	-	-	(11)		36	1
Maintenance																				
Defects	0	(13%)	0	0	10%	0	(31%)	0	46%	1	(62%)	1	(0)	(41%)	0	(31%)	(1)	(156%)	3	17
Minor Repairs	-	-	-	-		-	-	-		1	(33%)	-	(1)		-	-	(1)		-	-
PPM	2	(157%)	-	(2)		-	-	(2)		2	(154%)	-	(2)		-	-	(2)		-	-
Total Maintenance	3	11%	0	(2)		0	(31%)	(2)	(591%)	4	6%	1	(3)	(467%)	0	(31%)	(3)	(930%)	3	17
Operational																				
Equipment	1	(79%)	1	(1)	(92%)	1	(116%)	0	15%	3	(220%)	2	(1)	(70%)	6	(528%)	3	47%	17	199
Office Expenses	-	-	-	-		-	-	-		0	-	1	0		(1)	61%	(1)	(163%)	2	371
Telephones	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Vehicles	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Insurance	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Cleaning Routine	0	(20%)	0	0	36%	0	(37%)	0	34%	0	(33%)	1	1	58%	0	(37%)	(0)	(13%)	5	-
Sundry Expenditure	1	-	1	0	26%	(10)	(107%)	(11)	(107%)	10	(661%)	3	(7)		(10)	883%	(20)	(195%)	11	4
Marketing	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	-
Other	-	-	-	-		11	(934%)	11	100%	-	-	-	-		11	(943%)	11	100%	(11)	-
Total Operational	2	9%	2	0	10%	2	(152%)	(0)	(19%)	14	21%	7	(7)	(111%)	7	(565%)	(7)	(112%)	24	575
Total Operating Expenditure	36	152%	40	4	9%	40	254%	4	10%	114	171%	116	1	1%	49	314%	(65)	(132%)	472	700
Operating Net Surplus / (Deficit)	(21)	(88%)	(27)	6	23%	(38)	(239%)	17	45%	(82)	(123%)	(90)	7	8%	(47)	(300%)	(35)	(75%)	(355)	(1,063)
Shared labour costs	5	-	-	(5)		4	(1)	(18%)		17	-	-	(17)		5	(12)	(249%)	-	-	
Other shared costs	1	-	-	(1)		3	2	64%		2	-	-	(2)		3	1	38%	-	-	
Depreciation	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	0
Capital / Long Term Maintenance	-	-	-	-		-	-	-		-	-	-	-		-	-	-		-	0
Net Surplus / (Deficit)	(27)	(113%)	(27)	0	1%	(45)	(286%)	18	40%	(101)	(151%)	(90)	(11)	(12%)	(55)	(350%)	(46)	(83%)	(355)	-1063

Catering & Conferencing Financial Summary - 4 Months ended 30 November 2016

The Foundry

CANA

£'000

	Month Performance								Year-to-Date Performance								Full Year			
	Actual		Actual v Bud			Actual v Last Year			Actual		Actual v Bud			Actual v Last Year			Budget	Forecast		
	£	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	Act £	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	BUD £	FC £
Revenue																				
Food	11	65%	11	0	2%	9	70%	2	28%	60	72%	38	23	46%	19	68%	41	217%	119	105
Function Food	-	-	-	-	-	-	-	-	-	1	1%	-	1	-	-	1	-	-	-	
Liquor & Cigarettes	6	35%	5	1	26%	4	31%	2	58%	24	29%	20	4	10	37%	14	138%	70	115	
Room hire	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other income	0	0%	(0)	0	-	(0)	(0%)	0	(172%)	(1)	(2%)	(0)	(1)	(1)	(4%)	(0)	22%	-	0	
Total Revenue	17	100%	16	2	10%	12	100%	5	37%	84	100%	58	26	46%	28	100%	56	198%	189	220
Cost of Sales																				
Food	5	43%	4	(0)	(11%)	6	74%	2	25%	26	43%	15	(11)	14	74%	(12)	(85%)	47	582	
Function Cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Liquor & Cigarettes	2	41%	2	(1)	(49%)	3	68%	0	4%	15	62%	7	(8)	8	78%	(7)	(88%)	25	-	
Room hire	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Disposables	0	0%	(0)	0	-	(1)	(4%)	(1)	(108%)	1	1%	(1)	(1)	(0)	(1%)	(1)	(438%)	-	-	
Wastage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	0	0	100%	0	0	100%	0	-	-	0	0	0	0	0	100%	(0)	-	
Total cost of sales	7	43%	6	(1)	(22%)	8	68%	1	13%	42	50%	22	(20)	(91%)	22	78%	(20)	(92%)	72	582
Gross Surplus	10	57%	10	0	2%	4	32%	6	144%	42	50%	36	6	18%	6	22%	36	566%	117	(362)
Expenditure																				
Staff Costs																				
Staff Salaries	28	-	34	6	17%	34	6	19%	113	-	130	16	76	(37)	(49%)	406	52			
Other Staff Costs	1	-	0	(0)	(100%)	1	1	66%	1	-	2	1	2	1	70%	4	56			
Total Staff Costs	28.27	166%	34	6	16%	36	286%	7	20%	114	136%	131	17	13%	78	277%	(36)	(46%)	409	108
Estates Recharges																				
Cleaning	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pest Control	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rates Payable	4	-	4	-	0%	-	-	(4)	15	(981%)	15	-	0%	-	-	(15)	-	36	1	
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gas	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Estates Recharges	4	21%	4	-	0%	-	-	(4)	15	17%	15	-	0%	-	-	(15)	-	36	1	
Maintenance																				
Defects	0	769%	0	0	30%	0	(590%)	0	6%	1	(73%)	1	(0)	(23%)	1	(43%)	(1)	(105%)	3	17
Minor Repairs	-	-	-	-	-	-	-	-	1	(34%)	-	(1)	-	(1)	-	-	(1)	-	-	-
PPM	-	-	-	-	-	-	-	-	2	(156%)	-	(2)	-	(2)	-	-	(2)	-	-	-
Total Maintenance	0	1%	0	0	30%	0	(590%)	0	6%	4	5%	1	(3)	(343%)	1	(43%)	(3)	(638%)	3	17
Operational																				
Equipment	0	-	0	0	54%	8	8	97%	4	(238%)	2	(1)	(46%)	15	11	76%	17	199		
Office Expenses	-	-	-	-	-	-	-	-	1	-	1	0	(1)	89%	(2)	(162%)	2	371		
Telephones	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cleaning Routine	1	-	0	(0)	(69%)	0	(671%)	(0)	(225%)	1	(74%)	2	0	28%	1	(51%)	(0)	(77%)	5	-
Sundry Expenditure	0	-	1	1	85%	-	-	(0)	10	(679%)	4	(6)	(10)	862%	(21)	(196%)	11	4		
Marketing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	0	0	100%	-	-	-	-	-	-	12	(952%)	12	100%	(11)	-
Total Operational	1	7%	2	1	36%	9	7	87%	15	18%	9	(7)	(79%)	15	0	0%	24	575		
Total Operating Expenditure	33	195%	39	6	16%	44	357%	11	25%	148	176%	155	8	5%	94	333%	(54)	(57%)	472	700
Operating Net Surplus / (Deficit)	(23)	(138%)	(30)	6	22%	(40)	(325%)	17	42%	(106)	(126%)	(120)	14	12%	(88)	(311%)	(18)	(21%)	(355)	(1,063)
Shared labour costs	5	-	-	(5)	3%	5	0	3%	22	-	-	(22)	10	(12)	(114%)	-	-	-	-	
Other shared costs	(1)	-	-	1	247%	0	1	247%	1	-	-	(1)	4	2	64%	-	-	-	-	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Capital / Long Term Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Net Surplus / (Deficit)	(28)	(165%)	(30)	2	6%	(46)	(373%)	18	39%	(129)	(154%)	(120)	(9)	(8%)	(101)	(360%)	(28)	(27%)	(355)	-1063

Catering & Conferencing Financial Summary - 5 Months ended 31 December 2016

The Foundry

CANA

£'000

	Month Performance								Year-to-Date Performance								Full Year		
	Actual		Actual v Bud		Actual v Last Year				Actual		Actual v Bud		Actual v Last Year				Budget	Forecast	
	£	%	Bud £	Var £	LY £	%	Var £	Var %	Act £	%	Bud £	Var £	Var %	LY £	%	Var £	Var %	BUD £	FC £
Revenue																			
Food	15	66%	15	0	12	63%	3	29%	76	71%	53	23	31	66%	45	145%	119	105	
Function Food	-	-	-	-	-	-	-	-	1	0%	-	1	-	-	1	-	-	-	
Liquor & Cigarettes	8	34%	10	(2)	7	37%	1	15%	33	30%	30	3	17	37%	15	88%	70	115	
Room hire	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other income	(0)	(0%)	0	(0)	(0)	(1%)	0	(80%)	(2)	(1%)	0	(2)	(1)	(3%)	(0)	14%	-	0	
Total Revenue	23	100%	25	(2)	19	100%	5	25%	107	100%	83	25	47	100%	60	128%	189	220	
Cost of Sales																			
Food	5	33%	6	1	(1)	(9%)	(6)	(591%)	31	41%	21	(10)	13	42%	(18)	(139%)	47	582	
Function Cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Liquor & Cigarettes	5	63%	3	(2)	3	38%	(2)	(93%)	20	62%	10	(10)	11	62%	(10)	(89%)	25	-	
Room hire	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other events	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Disposables	0	1%	-	(0)	0	2%	0	56%	1	1%	-	(1)	0	0%	(1)	(408%)	-	-	
Wastage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	0	0	(0)	-	(0)	(100%)	-	-	0	0	(0)	-	(0)	(100%)	(0)	-	
Total cost of sales	10	44%	10	(1)	2	11%	(8)	(405%)	52	49%	32	(21)	24	51%	(28)	(119%)	72	582	
Gross Surplus	13	56%	15	(2)	17	89%	(4)	(22%)	55	51%	51	4	23	49%	32	138%	117	(362)	
Expenditure																			
Staff Costs																			
Staff Salaries	23		39	16	29		5	19%	137		169	32	105		(32)	(30%)	406	52	
Other Staff Costs	-		0	0	-		-	-	1		2	1	2		1	70%	4	56	
Total Staff Costs	23.13	99%	39	16	29	151%	5	19%	137	128%	170	33	106	227%	(31)	(29%)	409	108	
Estates Recharges																			
Cleaning	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Pest Control	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste Disposal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Rates Payable	4	-	4	-	-	-	(4)	-	18	-	18	-	-	-	(18)	-	36	1	
Electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Gas	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Security	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Estates Recharges	4	15%	4	-	-	-	(4)	-	18	17%	18	-	-	-	(18)	-	36	1	
Maintenance																			
Defects	2		0	(1)	0		(1)	(661%)	3	(186%)	1	(2)	1	(57%)	(2)	(272%)	3	17	
Minor Repairs	-	-	-	-	-	-	-	-	1	(33%)	-	(1)	-	-	(1)	-	-	-	
PPM	-	-	-	-	-	-	-	-	2	(154%)	-	(2)	-	-	(2)	-	-	-	
Total Maintenance	2	7%	0	(1)	0	(210%)	(1)	(661%)	6	5%	1	(5)	1	(57%)	(5)	(645%)	3	17	
Operational																			
Equipment	0	(606%)	1	0	2		2	94%	4	(243%)	3	(1)	17		13	78%	17	199	
Office Expenses	-	-	-	-	-	-	-	-	1	-	1	(0)	(1)	94%	(2)	(180%)	2	371	
Telephones	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vehicles	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Cleaning Routine	1	-	0	(0)	1	(493%)	(0)	(22%)	2	(116%)	2	0	1	(87%)	(1)	(52%)	5	-	
Sundry Expenditure	1	-	1	0	(0)	-	(1)	(231%)	11	(708%)	5	(6)	(11)	826%	(22)	(198%)	11	4	
Marketing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	1	(565%)	1	100%	-	-	-	-	12	(920%)	12	100%	(11)	-	
Total Operational	2	7%	2	0	3	-	1	36%	17	16%	11	(6)	18	-	1	5%	24	575	
Total Operating Expenditure	30	129%	45	15	31	167%	1	4%	178	166%	200	23	125	266%	(53)	(42%)	472	700	
Operating Net Surplus / (Deficit)	(17)	(73%)	(30)	13	(15)	(78%)	(3)	(18%)	(123)	(115%)	(149)	26	(102)	(217%)	(21)	(20%)	(355)	(1,063)	
Shared labour costs	5	-	-	(5)	5		0	6%	27	-	-	(27)	15		(11)	(75%)	-	-	
Other shared costs	1	-	-	(1)	1		1	56%	2	-	-	(2)	5		3	62%	-	-	
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Capital / Long Term Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Net Surplus / (Deficit)	(23)	(96%)	(30)	7	(21)	(112%)	(1)	(7%)	(152)	(141%)	(149)	(2)	(122)	(261%)	(29)	(24%)	(355)	-1063	